MEDIAN GROUP

FACTSHEET (1/3)

Q1 2025

We are a leading pan-European provider of mental health, specialist care and rehabilitation services

410 facilities

25,000 beds

309,000+ patients and residents

31,000+ employees

© €2.0bn sales

Leveraging the platform:

- Growing the core
- Adding asset-light adjacencies
- ▶ Digitalisation and innovation

2030 KPIs:

- **► €3bn** revenue
- **160,000** users

Our purpose

We focus on restoring quality of life and independence for our patients and residents through effective, evidenced, data-driven care

High occupancy

>85% in

Occupancy rate maintained across all territories

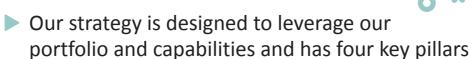
Our organisations:







Our strategy



- Accelerating organic growth through broader, deeper service offering
- Leadership in digital transformation across care pathways
- Achieving ongoing efficiency improvements
- Select M&A that adds value

Our core services



- ▶ Mental healthcare
- Rehabilitation including orthopaedics, neurology, cardiology and internal medicine
- Specialist care: learning disability, autism and degenerative diseases
- Residential care
- Digital aftercare

FACTSHEET (2/3)

Q1 2025

Strong financial performance

Sales growth

6.4% 2021-2023 (CAGR)

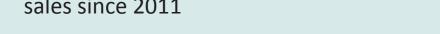
Sales for the last 3 years

2021: **€1.7bn ▶** 2022: **€1.8bn ▶** 2023: **€2.0bn**

>2x revenue since 2015

Strong M&A track record





▶ International expansion within UK and Spain

► **Go for** partner for succession-led divestments

Strong pipeline of future opportunities across Europe

Sustainability: our photovoltaic programme and carbon reduction



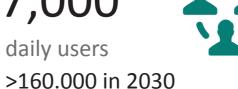
- ► Electricity generated per year: ~14,000 MWh/ca 80% of own consumption
- Sustainable power bill savings of €3.3m from 2026
- CO² Emission reduction by ~6,000 tons per year
- ▶ 140 sites to gain PV panels, across Germany, UK and Spain

Digital care: leading first digital aftercare programme in Germany

38,000



7,000



270,000





FACTSHEET (3/3)

Q1 2025



Competitive advantage

Scale and breadth of services



High quality, high value, effective and sustainable services



Quality ratings above industry benchmarks



A proven track record of restoring quality of life for thousands of people every year

Market opportunity

- Increasing complexity of health and social care needs, driven by an ageing population and rise in individuals with comorbidities
- An escalating mental health crisis across Europe
- Rapid advancements in digital tools transforming treatment and care platforms and outcomes



Market share



MEDIAN Kliniken: market leader for inpatient rehabilitation



Priory: leading independent provider of mental health services and 2nd largest provider of adult specialist care



Hestia in Spain: 4th largest private mental health provider





£300bn*

The cost of poor mental health is calculated at £300 billion a year in England alone.



529,347**

Approved applications for rehabilitation in Germany in 2023.



34%**

In Spain, 34% of the population was suffering from a mental health problem in 2022.

^{*}Cardoso, F. and McHayle, Z. (2024) The economic and social costs of mental ill health. Available from: https://www.centreformentalhealth.org.uk/publications/the-economic-and-social-costs-of-mental-ill-health and wellbeing in England: Adult Psychiatric Morbidity Survey 2014

**Andreas Konrad, Rehabilitation in einer sich verändernden Arbeitswelt, Deutsche Rentenversicherung, Reha-Forum 2024

Andreas Konnad, Kendbintation in enter sich Veranderhalb Arbeitsweit, Deutsche Kentenversic

^{***}Informe Anual del Sistema Nacional de Salud 2023, Ministerio de Sanidad, 2024, p.39